In answer to a Board Member's questions, PB confirmed lead governance representatives would receive tailored briefings.

3.2

- 9.2 CG was and she the meeting at 11:56
 - PB explained that following the successful award of the Capital Transformation Fund, WEA had further developed its strategy and had identified the need to invest in our existing estate and seek alternative regional hubs to improve and enhance curriculum and learning opportunities, providing an outstanding learner experience. The Estates paper set out the proposal for upgrading WEA's Estate over the next 3 years.
- 9.3.2 KD explained the work of the Finance & CR Committee to scrutinise the proposals in detail and endorsed the plan as per Paper 004. Key restrictions and risks were
- 9.3.3 The Board the implementation of Phases 1 and 2 of the revised estates plan in the best interests of WEA's beneficiaries.
- 9.3.4 MB was for his involvement and he the meeting at 11:50.
- 10.1 was as . PK explained the outcomes from the 6 September 2023 joint Board and Council meeting.
- 10.2 The draft presented the Standing Orders Committee for

12.6	circulation to	appointment the Nominations (ee, as recomme by the Board o	,	
12.7	The following Trustees: Education Co People Comr		Terms of Refe	rence () were	by	
12.7.1	1 KF explained updates to the Terms of Reference for the Audit & Risk Committee and Finance & CR Committee would be brought to a future Board meeting.						
		for safeguarding wa esignated Advanced	0 0	•	•	erences in regional	l
		tee (reporting into e in November.	was the People Co	and mmittee). T		rted on work by the	
) were noted.			were	and	
15.1	KD asked tha	at Board action 4.4.		meeting re	student data be	e moved forward.	
16.1	It was	that the					